

**Multiservice Switching Forum
Board of Directors
Participation Policy**

**ADOPTED
5/20/99**

Multiservice Switching Forum Board members are expected to participate on all Board teleconference and face-to-face meetings. If a Board member is unable to make the call, they are to send a proxy notification via e-mail to the Executive Director. If a Board member is not personally present at Board meetings for a period of sixty (60) days, the Board will review the member's participation and may consider removing the member from office.